

Delivery partner – maternal and mental health services

Frequently asked questions

1. How many grantees are you expecting/ hoping for?

We don't have a set number of grantees in mind at this stage. We have encouraged a certain scale of applications by setting suggested parameters around the funding of minimum £40,000 and up to £400,000 for single organisations, and up to £600,000 for partnerships and consortia. Final decisions about what work is funded will be made collaboratively by our Expert Reference Groups, Lived Experience Consultants and healthcare system stakeholders. More information about the Black maternal health grant-making process is here: <https://www.jrnyconsulting.com/reducinginequalities>

2. Can the same grant agreement be used for all grantees, with no negotiation of terms and conditions with individual grantees?

Responsibility for designing grant agreements will sit with the delivery partner and we would encourage a calibrated approach that takes account of our commitment to equity and capacity building of organisations at different scales and levels of development. We will work with you agree how much flexibility tailoring you want with each partner, as long as these are accessible and does not put the grantees in challenging positions.

3. How long will the grants be expected to run for? (The full 3.5 years?)

We anticipate grants to run for up to 3 years.

4. We note that JRNY consulting are 'leading on the design and implementation of the grant making processes', however the delivery partner is responsible for due diligence, agreements and reporting etc., therefore confirming, the delivery partner will be responsible for implementing a plan which we may not have seen or contributed to, is this correct?

The due diligence, agreements and reporting elements of the current grant-making process will be within the remit of the delivery partner to design. To clarify, once the grantees have been appointed, the delivery partner will be responsible for developing an implementation programme management plan to manage the programmes of work, and will work closely with grantees to develop and define planned activity, to achieve the programmatic goals.

5. Will the delivery partner have any involvement in selecting or assessing potential grantees?

No, grantees are decided based on a collaborative decision-making process including our Expert Reference Groups, Lived Experience Consultants, and healthcare system

stakeholders. None of our learning, delivery or evaluation partners will be involved in selecting or assessing grantees.

6. Does the delivery partner hold any responsibility for the delivery of outcomes from the fund?

There is shared responsibility with grantees, the overall partnership team, and learning and evaluation partners for successful delivery of outcomes. We would emphasise that these outcomes include trust building and creating and delivering a culture of equity-informed practice as well as reducing health inequalities in Black maternal health and Black mental health.

7. How do they envisage the split of activities/time between grant management, implementation management, and sustainability?

We don't yet have in mind a clear breakdown of time and activities across these three areas, although we would highlight that the delivery partner will also have some support from our core Impact on Urban Health-NHS South East London partnership team in respect of implementation management and sustainability.

8. How will the contract be monitored/evaluated and what governance oversees it?

At a minimum, clear deliverables will need to be put in place so success can be monitored against them, as well as financial monitoring which will be agreed with the appointed partner including potentially regular financial reporting along with check-ins with the portfolio manager. In terms of governance you will be expected to feed into the Programme Board to report on progress with grantees, and against agreed deliverables. Day-to-day the is monitored by an Operational Delivery group who if formed of the partnership leadership team (formed of colleagues from Impact on Urban Health and NHS SEL).